CYPS

Totals of savings enclosed

2016/7	2017/18	2018/19	Total over 3 years
£,000	£,000	£,000	£,000
959	85	355	1,399
FTE	FTE	FTE	FTE
4.3	0	0	4.3

		7.51.1.21 11.51 511 5 51
CURRENT SERVICE SUMMAR	RY : School Catering	
Directorate:	EDS	Brief description of service:
Advisory Cabinet Portfolio:	Cllr Watson	The core business is the provision of meals for sch

8710

-9268

558

231

chools, pupils and parents in Rotherham. The outcomes achieved by the service extend beyond the provision of lunch time meals with breakfast and mid-morning services provided to schools. By the provision of health and nutritious food, contributing to the key areas of academic achievement and reducing obesity and malnutrition. The service is proactive in minimising the number of packed lunches supplied from home and improving the take up of school free meals which is a key priority in the School Food Plan. The Catering service recognises its duty of care for citizens and is active through the Health Eating & Obesity agenda assists in the provision of nutritionally balanced meals which comply with The Education (Nutritional Standards and Requirements for School Food) (England) Regulations 2007 (amended). The overall objective of Catering Services is to ensure that a customer focused, value for money service is provided which meets the priorities and objectives of the Councils corporate planning and strategic direction. Alternative commercial providers will have a profit-based focus which experience shows (returning customers and PFI contract interaction) that additional charges are made for activities which previously were negotiated rather than charged to the customer. Fixed contracts with commercial companies will reduce the overall flexibility of this workforce to react to council requirements from an operational, economic and strategic perspective.

SAVINGS PROPOSALS:

2015/16 Budget (£'000

2015/16 Budget £'000

2015/16 Budget FTE:

2015/16 Budget (£'000 Net):

Gross):

Income:

Ref:	Action	Impact Statement of proposals on Corporate priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	16/17 £'000	17/18 £'000	18/19 £'000	16/17 FTE	17/18 FTE	18/19 FTE	TOTAL	TOTAL
A	Traded account – requirement to increase surplus target to achieve saving proposal	Traded agreement with surpluses re-invested into the service. Hence, impact may result in reduction in investment available for the service and on the financial viability going forward to compete. Potential long term effect: reduction in investment (equipment, new processes, cashless system) with result in reduction in contracts as the operations become dated, uneconomical and not commercially viable, which may reduce the income available to achieve surplus – the impact could increase year-on-year. There may be environmental compliance issues to consider, which force the investment at potentially a higher cost; and potential health and safety issues as a result of reduced investment. RAG Status: Amber	83						83	

ASR REF NO: CYPS-01

Ref:	Action	Impact Statement of proposals on Corporate priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
		assessment, consultation requirements etc	£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
В	Traded account – requirement to increase surplus target to achieve saving proposal	Traded agreement with surpluses re-invested into the service. Hence, impact may result in reduction in investment available for the service and on the financial viability going forward to compete. Potential long term effect: reduction in investment (equipment, new processes, cashless system) with result in reduction in contracts as the operations become dated, uneconomical and not commercially viable, which may reduce the income available to achieve surplus – the impact could increase year-on-year. There may be environmental compliance issues to consider, which force the investment at potentially a higher cost; and potential health and safety issues as a result of reduced investment. RAG Status: Amber		40					40	
С	Traded account – requirement to increase surplus target to achieve saving proposal	Traded agreement with surpluses re-invested into the service. Hence, impact may result in reduction in investment available for the service and on the financial viability going forward to compete. Potential long term effect: reduction in investment (equipment, new processes, cashless system) with result in reduction in contracts as the operations become dated, uneconomical and not commercially viable, which may reduce the income available to achieve surplus – the impact could increase year-on-year. There may be environmental compliance issues to consider, which force the investment at potentially a higher cost; and potential health and safety issues as a result of reduced investment. RAG Status: Red			40				40	
	TOTAL		83	40	40	0	0	0	163	0

COMMENTS ON ABOVE PROPOSALS:

The number of schools moving to Trust and Academies has resulted in many choosing an alternative model for school meal provision.

The council decision to move to the Living Wage has had a significant impact on the cost of the service provision.

The government policy for the provision of Universal Infant Free School Meals has had a significant impact on meal numbers provided and positive economies of scale. Labour profiles are determined by an agreed staffing scale based on an average meal uptake per month, adjustments are made monthly to reflect the change in meal numbers which follow seasonal patterns. This process ensures effective costing, performance and achieves the levels of health and safety and risk assessment required for the catering environment. The RAG status is based on this trend continuing, however, the extent of take up cannot be guaranteed and the Living Wage impact may be more apparent in customer decisions on alternative models by 2018/19.

The management levels have been reduced significantly as the Manager is now shared between Catering and Facilities Services. Any further reductions will result have a major impact on customer service, compliance monitoring and staff welfare.

ACD	DEC	$NO \cdot C$	YDC	U 3
AOR	REF	NU. L	, I F 3-I	JJ.

CURRENT SERVICE SUMMARY Early Years and Childcare

OUTIVE OF INTE		-arry rears arra orinideare
Directorate:	CYPS	Brief description of service:
Advisory Cabinet	Cllr Watson	The Early Years and Child Care S
Portfolio:		schools, both in the maintained, p
2015/16 Budget (£'000	613	the work is with children under five
Gross):		in life by accessing high quality ed
2015/16 Budget £'000	-47	get it right at this stage with comm
Income:		enables children to achieve later v
2015/16 Budget (£'000	566	Rotherham. The EPPE (Effective
Net):		quality of a child's pre-school expe
2015/16 Budget FTE:	19.5	older and a chance to escape pov
		Council meets its statutory duties
		48, 49 to 98). This includes:- the I
		5; LA to secure sufficient childcare
		Ofsted inspection) Early Educatio
		about childcare and services for c
		provision for training for all early y
		providers to meet Ofsted registrat
		schools where the quality of provi

Service provides statutory services to Early Years settings, childminders, private and voluntary sector and for parents and children. The main focus of ve, in order that children from the age of birth to five have the very best start education and childcare provision. This is a crucial stage for children, if we munication and language development, basic literacy and numeracy skills it within the school system. There are 15,000 children under the age of 5 in Provision of Pre-school Education) national research study found that the perience has lasting effects on their ability to achieve in education as they get overty and have improved life chances. The work of the service ensures the s with regard to the Childcare Act 2006 (sections 6.7.9.12.13, 31 to 38, 39 to LA's responsibility for the educational outcomes of all children by the age of re provision across the Borough; secure good quality (as measured through on places for children; provide information and advice to parents and carers children up to the age of 19 (25 for young people with a disability); secure years and childcare providers; offering 1 to 1 support to all potential new ation requirements; provide support and challenge to any settings, including vision for children is less than good. If a setting is providing inadequate provision the LA has a duty to withdraw early education funding; statutory duty to moderate the accuracy of the Early Years Foundation Stage Profile assessment of children at the end of the reception year on an

The Early Years and Childcare service supports approximately 500 providers across Rotherham - in both the school and private and voluntary sector who deliver early education and childcare to children between the ages of birth to five. These providers include pre-schools; childminders; day nurseries, out of school clubs (up to the age of 8) and all schools with children under the age of 5.

completing the Profile and to provide training to all practitioners administering the Profile.

annual basis. Required to complete an annual moderation visit to at least 25% of the total number of schools

Ref:	Action	Impact Statement of proposals on Corporate	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
		priorities/Outcomes, Staff, Customers, Partners, Other								
		Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
Α	Management saving – A senior	Minimal impact anticipated – no direct impact to the public.	15	0	0	0.4	0	0	15	0.4
	manager (Band H) to reduce	Some impact on more senior management staff who may need								

Ref:	Action	Impact Statement of proposals on Corporate	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
		priorities/Outcomes, Staff, Customers, Partners, Other								
		Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
	hours by 2 days	to pick up any urgent issues which arise on the two non								
		working days. Some impact on more senior management staff								
		who may need to pick up any urgent issues which arise on the								
	RAG status Green	two non working days.								
		Increased workload pressure on another member of staff who								
		will take on some data analysis tasks within their current role.								
		Savings equate to a 3% management reduction through staff								
		loss.								
	An increased contribution to	At present 0.40/ (OEL) of the total EV DCC black (42 Oct.)	F2							
С	An increased contribution to the salaries of 4.2 FTE staff	At present 0.1% (95k) of the total EY DSG block (12.9m) is used to contribute to the salary costs of 4.2 FTE staff	52							
	within the Early Years and	in the Early Years and Child Care service. Their work								
	Child Care Service - to be paid	results in the LA meeting its duties around 'pass-porting'								
	from the DSG Early Years	Early Education funding to Early Years providers and								
	block, instead of revenue	also eligibility checking of children aged 2, 3 and 4. This								
	budget, This is an approach	involves pass porting funding to approximately 168 PVI								
	that other local authorities	providers and 3,558 children each term.								
	already take and is acknowledged by the	The prepared is to increase the colony contribution								
	Government that a small	The proposal is to increase the salary contribution towards 4.2 FTE staff from 95K to 147K, an increase								
	element of EY DSG block can	from 0.1% to 1.1% of the total EY DSG block, releasing								
	be used for centrally retained	52K from revenue.								
	spending.									
		If the early education funding is not appropriately								
	An element of the 4.2 FTE	managed and administered 2, 3 & 4 year olds will not be								
	staff's work, enables the LA to	able to access their early education place across the								
	continually meet its duties around ensuring there are	borough. The 2 year old children are the most vulnerable children.								
	sufficient numbers of children	Official City								
	taking up their early education	Based on the EY DSG block funding formula								
	places, and the 'pass-porting'	implemented in 2014/15, this budget generates a small								
	of DfE funding from the DSG	surplus. The 2014/15 surplus was approved against a								

Ref:	Action	Impact Statement of proposals on Corporate	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
		priorities/Outcomes, Staff, Customers, Partners, Other								
		Directorates/Services, Assets, initial equalities assessment,	£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
	EY's block for 2, 3 and 4 year	consultation requirements etc 'one off' activity.								
	old children to schools and	In future years the surplus would cover the cost of the								
	early years providers in the	additional 52K required from 2016/17 onwards								
	private and voluntary sector,									
	including childminders.	However, an amber risk has been identified due to the								
		fact the ChildCare Bill 2015, is at present going through								
		Parliament. This may have implications for the way in								
		which the EY DSG funding formula is calculated in the future, , which may affect the amount that can centrally								
		retained and also how hourly rate is distributed to all								
		providers								
		Also agreement from the schools forum would be								
		required for centrally retained spending from the EY DSG block								
		block								
		This means that 52K could be saved from the small								
		surplus from the EY DSG block 2015/16, and could be								
		used against the revenue saving for 4.2 staffing costs in								
		2016/17, if agreed by the Schools Forum.								
		The risk is whether this can be sustained in 2017/18								
		onwards, due to unknown outcome of the Child Care Bill								
		2015, plus seeking annual agreement from the schools								
		forum.								
		DAC: AMPER								
D	Early Years and Childcare	RAG: AMBER Minimal impact anticipated – limited impact on public.	18	27	0	0	0	0	45	0
	Service funding to reduce further	within at impact anticipated – limited impact on public.	10	21				"	73	
	through continued efficiency	Managers and all early years staff will take responsibility to								
	savings and finding smarter ways	further reduce resources and work more efficiently. No new IT								
	of working	/ phone equipment will need to be purchased over the next 2								
		years.								

Ref:	Action	Impact Statement of proposals on Corporate	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
		priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
	RAG status Green	Reductions in the promotional materials used to promote the two year early education places as we already have a high take up compared to national levels. This has a potential impact on the public as some new parents may not become aware that their child could access this provision, however alternative lower cost methods will be used.								
E	Income generation from delivering training to Private, Voluntary and Independent (PVI) Early Years providers RAG status Green	This is reliant on Ofsted registered childcare and early education providers, including Childminders, buying our training and on our ability to deliver training whilst also delivering services to meet our Statutory Duties. Providers already pay for training that is provided and a slight increase in charges should achieve this saving.	0	3	0	0	0	0	3	0
	TOTAL		85	30	0	0.4	0	0	115	0.4

COMMENTS ON ABOVE PROPOSALS:

The above details the 21.5% savings which the Early Years Service proposes to make in 2016/17 and 2017/18. This meets the 15% management reduction target. However, in order to save £52K of revenue from staffing costs in 2016/17 whose roles and functions are around the early education systems and processes, this will need to be covered from the DSG block. The rules of allocation of Early Education funding within Rotherham's Early Years DSG blocks is permitted for usage to cover staff costs who are undertaking this function. The DfE are at present reviewing the amount given in the LA Early Years block and have a shown a commitment to increase this. In order for this to occur, this proposal would need to be presented at Schools Forum, and ultimately the Strategic Director of CYPS to make a final decision.

It is proposed that in 2017/18 further savings are met through income generation from training and the annual Early Years conference.

	ASR REF NO: CYPS-04													
CUF	RENT SERVICE	E SUMMA	RY – School	Planning, Admissions and Appeals	, Scho	ol Imp	rovem	ent						
	torate:	CYPS		Brief description of service: School P					ppeals	•				
	sory Cabinet	Cllr Watso	on	All functions are statutory:										
Portf				School Improvement statutory function is										
	/16 Budget (£'000	£2,623,72	20	underperforming schools, work with Gov										
Gros	,			Processing school admissions application	ns for t	ooth Ma	iintaine	d Scho	ols and	as a tr	aded S	ervice		
	16 Budget £'000	£1,662,63	35	with Academies.	. 5			•			Б.			
Incor		20.000.70		Provision of an Admission Appeals Serv	ice, Pro	vision	or a Fai	r Acces	ss proto	col for	Primary	/ and		
	/16 Budget (£'000	£2,623,72	20	Secondary Schools.	roll at a	cchool	and ro	forral to	Childr	on Mice	sina Ed	ucation		
Net):		20 20 ET	_	Monitoring and tracking Children not on roll at a school and referral to Children Missi function in Education Welfare Service and other bodies as appropriate.								ucation		
2015/	116 Budget FTE:	36.38 FTE		Forward planning of school places, secu				•		rovisior	n en ha	sic need		
		23.28 Tra		Section 106, CIL, targeted basic need, le								310 1100 u ,		
		0.95 Gran			admissions consultation, school prescribed alterations, annual report to the schools adjudicator,									
		0.5 Early		maintaining and refreshing catchment area information, school calendar setting, contingency f								cy for		
			ool Planning	pupil growth funding allocations etc.										
		Admission	ns & Appeals	Risk Management – coordination of hea										
		1 x App	orentice until	Directorate Lead, Business Continuity D	irectora	te Lead	d, Insura	ance C	laims D	irectora	ate Lea	d,		
		31.12.15		Strategic Register Directorate Lead.			_							
			ving & Handling	Following restructure of Education and S										
			tor from August	duty to ensure the safe moving and hand								Borough		
		2015		through management of a Paediatric Ph		•								
Ref:	Action			nt of proposals on Corporate	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL		
				les, Staff, Customers, Partners, Other vices, Assets, initial equalities assessment,										
			consultation requ		£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE		
Α	Renewal of existing	2 vear		lift in cost to include manual handling	20	0	0	0	0	0	20	0		
	SLAs with Academic			d training as part of standard offer and										
	WEF September 20	16 to		aining charge to schools to 'off set'										
	include financial upl	ift in Risk	revenue costs.	-										
	Management offer t													
	Manual Handling se		RAG: Amber											
	part of standard offe		1	successful consultation and negotiations										
	Implement SLE offe	er to	with schools.											

Action	Impact Statement of proposals on Corporate priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	16/17 £'000	17/18 £'000	18/19 £'000	16/17 FTE	17/18 FTE	18/19 FTE	TOTAL £'000	TOTAL FTE
maintained schools for manual handling services.									
2016/17 projected income profile is £146k for existing traded services based on	This increased income profile would further reduce the revenue costs to the Council.	146	0	0	0	0	0	146	0
current Academy level (assuming current buy back	RAG: Amber Dependant on successful renegotiation of offer to								
rate maintained).	Academy Trusts.	166	0	0	0	0	0	166	0
	maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back	priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). Priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc This increased income profile would further reduce the revenue costs to the Council. RAG: Amber Dependant on successful renegotiation of offer to Academy Trusts.	maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc This increased income profile would further reduce the revenue costs to the Council. RAG: Amber Dependant on successful renegotiation of offer to Academy Trusts.	maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc 146 This increased income profile would further reduce the revenue costs to the Council. PAG: Amber Dependant on successful renegotiation of offer to Academy Trusts.	priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc This increased income profile would further reduce the revenue costs to the Council. RAG: Amber Dependant on successful renegotiation of offer to Academy Trusts.	priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). priorities/Outcomes, Staff, Customers, Partners, Other Directomers, Ot	priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc maintained schools for manual handling services. 2016/17 projected income profile would further reduce the profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). This increased income profile would further reduce the revenue costs to the Council. RAG: Amber Dependant on successful renegotiation of offer to Academy Trusts.	priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc FTE FTE FTE FTE FTE FTE FTE FT	priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc maintained schools for manual handling services. 2016/17 projected income profile is £146k for existing traded services based on current Academy level (assuming current buy back rate maintained). This increased income profile would further reduce the revenue costs to the Council. RAG: Amber Dependant on successful renegotiation of offer to Academy Trusts.

COMMENTS ON ABOVE PROPOSALS:

School Place Planning, Admissions and Appeals statutory functions, Children Missing Education cross service post, Directorate Lead on Health and Safety, Risk Management, Emergency Planning, Business Continuity and Insurance Claims, Manual Handling Assessment, advice, guidance, support, training and care planning.

The School Planning, Admissions and Appeals Service has a lower total expenditure and staffing profile than statistical neighbours and has a low financial profile compared to regional and national counterparts. Our Service is a comparator for Admissions and Appeals service but has a much wider remit than comparators – also including school Organisation, Risk Management and Paediatric Manual Handling service in our portfolio.

The Service processes 10,000+ admissions applications annually, presents over 400 admissions appeals annually, has a historic 90% + profile for 1st

The Service processes 10,000+ admissions applications annually, presents over 400 admissions appeals annually, has a historic 90% + profile for 1st preference applications for a reception / Y7 school place during the normal admission round and has a positive DfE school place planning basic need score card – delivering above the national average new places in good or outstanding schools and being below national average on cost of new places. Given the diversity of our portfolio we have been able to embark on a program of 'up skilling' staff to provide contingency cover in depth. We increasingly offer traded services as schools convert to Academy status although even if schools do not 'buy back' there is a minimum level of service that the LA must statutorily provide in relation to Admissions, Appeals, Fair Access and Risk Management. Other areas of the Service eg School place planning, statutory returns to Schools Adjudicator, School Capacity and Planning (SCAP) returns, Admissions consultations, prescribed alterations, additional infrastructure, Contingency for pupil growth allocations etc remain that of the LA and the Council cannot pass these costs on to schools via traded service.

With the DfE's 'coasting schools' agenda there are likely to be more schools converting to Academy Status over the next 1 – 5 years. This would mean more opportunities to expand traded services income, further reducing reliance on revenue to fund posts.

Difficult to project number of Academy conversions and timeline as this is for Governing Bodies and DfE to determine, however Academies SLA financial contributions to the Service are applicable from date of conversion.

RAG: Currently it is not possible to identify the impact of the recently announced government policy.

	ASR REF NO: CYPS-07										
CURRENT SERVICE SUMMARY – Safeguarding, Children & Families											
Directorate: CYPS Brief description of service:											
Advisory Cabinet Portfolio:	Cllr Watson	Statutory Children's Social Care Services including Multi-Agency Safeguarding									
2015/16 Budget (£'000 Gross):	£30.8m	Hub, Duty and Assessment Teams, Evolve Team (CSE), Looked After Children									
2015/16 Budget £'000 Income:	£1.2m	including residential care provision, fostering and adoption, Care leavers.									
2015/16 Budget (£'000 Net):	£29.6m										
2015/16 Budget FTE:	343.95 FTE										

Ref:	Action	Impact Statement of proposals on Corporate priorities/Outcomes, Staff, Customers, Partners, Other	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
		Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
A	Children's Social Care Management	Review of management's spans of control following delivery of savings predicated on benefits in reduced demand along a continuum resulting from Early Intervention and Prevention and secured service improvements for Children and Young People. RAG Status: Green	0	0	300	0	0	ТВА	300	TBA
В	Residential Care Provision	Review of internal Residential Care Provision assuming 1 st April Financial Year end. Efficiencies achieved from integration of management. RAG Status: GREEN	515	0	0	ТВА	0	0	515	ТВА
	Total		515	0	300	TBA	0	TBA	815	TBA

ASR REF NO: CYPS-9

CURRENT SERVICE SUMMARY – Early Help

Directorate:	CYPS
Advisory Cabinet Portfolio:	Cllr Watson
2015/16 Budget (£'000 Gross):	£10.5m
2015/16 Budget £'000 Income:	£4.1m
2015/16 Budget (£'000 Net):	£6.4m
2015/16 Budget FTE:	261.76 FTE

Brief description of service:

Children's services are developing an integrated, borough wide, early help offer targeting early help services to prevent the need for high cost social care intervention and secure better outcomes for Children, young people and their families. Through early identification of need in universal settings we can intervene early to prevent identified needs escalating into complex and costly interventions at a later point. Work is structured across 3 geographical areas (North, South and Central) and x9 Locality Teams.

Ref:	Action	Impact Statement of proposals on Corporate priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
			£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
Е	Rationalisation of management as FRP outreach staff move into locality teams. (Removal of Family Recovery Programme Team Manager)	Family Recovery Programme (FRP) outreach staff will be managed by Early Help team managers. This will ensure consistent support is in place post FRP Manager exit.	44	0	0	1	0	0	44	1
		FRP outreach staff being based in locality teams will provide quality intensive family support to vulnerable, complex need families. Intelligence gained through locality working will								

		support intensive outreach interventions.								
		FRP outreach staff are confident and assertive practitioners who will be able to model and support other EH staff to provide effective interventions for families. Basing FRP outreach staff in localities will further strengthen partnership working. FRP outreach staff already co-ordinate support across adult's and children's services; through a move to locality model, there is likely to be minimal impact in terms of delivering to FRP model.								
		RAG Status: Green								
F	Reduce travel of staff to deliver outreach support to families. Current budget for mileage (car allowances) is £14,000	Move to locality teams will reduce the travel requirements for outreach staff. Based in localities, staff will reduce mileage claims through no longer having to cover borough wide caseloads. This will have no impact of levels of service available to clients and will increase available case time per worker.	6	0	0	0	0	0	6	0
		RAG Status: Green								
G	Review of family support services	Reviews of family support to inform remodelling and transformation of Early Help targeted family support model.	30	0	0	1	0	0	30	1
		RAG Status: Green								
			80	0	0	2	0	0	80	2

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CURRENT SERVICE SUMMARY – SCHOOL CROSSING PATROLS

Directorate:	CYPS	Brief description of service:
Advisory Cabinet Portfolio:	Cllr Watson/Cllr Sims	The provision of school crossing patrols is a discretionary service. It is not a legal requirement, although where a patrol exists there is a legal requirement for the council to manage them.
2015/16 Budget (£'000 Gross):	195	This is a highly regarded public service which forms part of the road safety activities to help children get
2015/16 Budget £'000 Income:	0	safely to and from school.
2015/16 Budget (£'000 Net):	195	The patrol times are generally 35 minutes each, morning and afternoon, which span the start and finish of the school day.
2015/16 Budget FTE:	12.72	There are constant requests for additional patrol points for the schools not currently covered, although there are difficulties in recruiting to the existing posts. There is a nationally agreed process for surveying a site to ascertain if it meets the criteria set out by RoadSafetyGB for a patrol point.

Ref:	Action	Impact Statement of proposals on Corporate priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	16/17 £'000	17/18 £'000	18/19 £'000	16/17 FTE	17/18 FTE	18/19 FTE	TOTAL	TOTAL
			2 000	2 000	2 000		112		£'000	FTE
A	Removal of Council funding for the 21 School Crossing Patrol Points designated as	School Crossing Patrols are well respected by the public and removal of funding could clearly generate significant concern. Minimising risk and working to ensure the safety of children is a key priority for the council and any reduction in School Crossing Patrol Point funding should not	25	-	-	1.9	-	-	25	1.9

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			£'000	£'000	£'000	FIE	FTE	FIE	£'000	FTE
	lowest risk.	compromise this.								
		A full survey of all Crossing Points has been carried out based on the National RoadSafety GB risk criteria which has identified a total of 21 lowest risk sites across Rotherham.								
		This proposal would involve the removal of Council direct funding for these lowest risk sites, but leave it open for the schools in question to consider providing the required external funding, for example through a Service Level Agreement (SLA).								
		Should all funding cease there would be an impact on 1.9FTE posts (Band B).								
		RAG Status: Red								
В	New income targets set for the service to develop collaborative funding arrangements for continuing crossing	The Council currently provides the funding for all School Crossing Patrol Points in Rotherham – 74 in total - at both local authority and Academy related sites.	5	15	15	-	-	-	35	-
	points (i.e. medium & high risk)	This proposal would require the service to enter into collaborative (either shared or fully externally funded) Service Level Agreements with schools								

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			£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE
		to provide more stable and sustainable future arrangements. Delivery of this proposal will depend on the willingness and financial ability of schools – both Academy and Local Authority maintained - to enter into such arrangements, as well as ensuring the necessary legal compliance. RAG Status: Red								
	TOTAL		30	15	15	1.9	-	-	60	1.9

COMMENTS ON ABOVE PROPOSALS

Option A

The largest proportion of school crossing patrol expenditure is employee costs, accounting for 90% of the budget. The introduction of the living wage as increased the average cost of a patrol to £3,000 per year, the current budget is £195,302 giving a gap of £47,698. The service budget is balanced at present by not appointing staff to lowest risk crossing points which become vacant.

A member request was made in November 2014 to commission a full survey of all existing patrol points (at a cost to the council of £12,000). This was completed in by June

Ref:	Action	Impact Statement of proposals on Corporate priorities/Outcomes, Staff, Customers, Partners, Other Directorates/Services, Assets, initial equalities assessment, consultation requirements etc	16/17	17/18	18/19	16/17	17/18	18/19	TOTAL	TOTAL
			£'000	£'000	£'000	FTE	FTE	FTE	£'000	FTE

2015. The designation of risk - low, medium and high - as noted above is based upon this survey.

It should be noted that in addition to the 74 established crossing points a further 8 have been requested in the last 12 months (though there are difficulties in recruiting to the existing posts).

Option B

Provision of School Crossing Patrols at Academy Schools has continued to be fully funded by the Authority to date, as schools have converted to Academy status. There are currently 15 Crossing Patrols which serve Academies - 10 high risk; 2 medium risk; and 3 lowest risk (which, under Option A, would cease to receive Council funding).

A number of local authorities are now charging Academies for Crossing Patrol services and should all of the Academy-related crossings in Rotherham become fully funded by the schools in question, it could potentially off-set around £53,000 of Council costs (around £15,000 of which relates to the lowest risk crossings impacted by Option A). Aside from Academies there is also potential for external/collaborative funding arrangements to be explored with Local Authority-maintained schools.

Income targets at this stage are dependent on further work required to confirm the necessary legal framework for such funding agreements with Academies, as well as, clearly, the willingness and ability for schools to enter into such agreements.